



**AUSTIN INDEPENDENT SCHOOL DISTRICT  
STAFF CLIMATE SURVEY RESULTS 2008-2009**

**Survey Report**

**BRENTWOOD ELEMENTARY**

A healthy school climate is characterized by positive relationships among students, all campus staff, and the community. School climate is a key factor in several important outcomes including student achievement, reduced violence, higher morale, and faculty trust (Hoy, Smith, & Sweetland, 2002). More specifically, research in AISD indicates that staff climate survey results are related to student Texas Assessment of Knowledge and Skills (TAKS) performance in both math and reading (Bush-Richards, Cornetto, & Schmitt, 2008; Schmitt, 2006).

The AISD Staff Climate Survey was developed from the research-based Organizational Climate Inventory (OCI), which measures several dimensions of school climate (Hoy et al., 2002) including *Collegial Leadership*, *Professional Teacher Behavior*, and *Achievement Press*. In addition to these items from the OCI, the 2008-2009 AISD Staff Climate Survey included items developed by researchers to measure *Community Engagement* (Tschannen-Moran, Parish, & DiPaola, 2006); climate items designed for relevance to all campus staff; school safety items; and items measuring the implementation of Positive Behavior Support (PBS) on campus. Related items were grouped together in *subscales*, and the average across subscale items was computed as a *subscale score*.

In Fall 2008, 4,216 elementary school staff responded to the survey, representing approximately 77% of elementary campus staff. Table 1 provides a summary of respondents from Brentwood by position type for the past 3 years.

Table 1. Survey Respondents for Brentwood and All Elementary Campuses by Position Type, 2006-2007 through 2008-2009

	2006-2007	Brentwood 2007-2008	2008-2009	All EL 2008-2009
<b>Teachers</b>	28	31	31	<b>2,849 (85%)</b>
<b>Administrators and non-teaching professional</b>	3	4	4	<b>378 (66%)</b>
<b>Classified/support staff</b>	7	1	13	<b>774 (50%)</b>
<b>Unspecified</b>	1	2	3	<b>215</b>
<b>Total</b>	<b>39</b>	<b>38</b>	<b>51</b>	<b>4,216 (77%)</b>

Source: Department of Program Evaluation survey records, district Human Resources data, and Public Education Information Management System (PEIMS) records.



**SCHOOL CLIMATE DIMENSIONS**

The first step in improving campus climate is to look at the score for each of the Climate subscales (Table 2). These scores can help in identifying areas in which staff ratings were higher or lower than the desired subscale scores.

For 2008-2009, **the highest Climate subscale for Brentwood was General Climate.** Examine the individual items that make up General Climate and identify those that are particularly positive. Make note of any item that has a score marked by an arrow that indicates it is statistically higher than scores for that item in previous years. Discuss this area of strength with staff and note the ways in which initiatives on campus have addressed these issues in particular during the current school year.

To improve campus climate, it is beneficial to focus on subscales with the lowest scores. For example, **for 2008-2009, the lowest Climate subscale for Brentwood was Achievement Press.** Examine the individual items contributing to Achievement Press in the table below. Examine these individual items and their average responses to determine possible areas for campus improvement. Often, improving climate in one dimension will have a positive effect on other dimensions.

Each of the climate items was rated on a scale from **1** (*rarely occurs*) to **4** (*very frequently occurs*). Respondents also had the option of marking *N/A*; these responses were not used to compute the item averages.

**Community Engagement.** This subscale was new in 2008-2009 and consisted of 7 items that described the extent to which the school is responsive to and supported by outside influences, such as parents or citizen groups. The individual item and average subscale scores for Brentwood and for all elementary schools are shown in Table 3.

Table 3. Community Engagement for Brentwood and All Elementary Campuses

<b>Community Engagement</b>	<b>Brentwood 2008-2009</b>	<b>All EL 2008-2009</b>
<b>5. Our school makes an effort to inform the community about our goals and achievement.</b>	<b>3.37</b>	<b>3.24</b>
<b>9. Our school is able to enlist community support when needed.</b>	<b>3.02</b>	2.87
<b>20. Teachers feel pressure from the community.</b>	<b>3.20</b>	2.97
<b>26. Select citizen groups are influential with the board.</b>	2.92	2.63
<b>31. Community members attend meetings to stay informed about our school.</b>	2.92	2.60
<b>38. Organized community groups (e.g. PTA, PTO) meet regularly to discuss school issues.</b>	<b>3.46</b>	<b>3.19</b>
<b>39. School staff are responsive to the needs and concerns expressed by community members.</b>	<b>3.20</b>	<b>3.05</b>
<b>Community Engagement subscale</b>	<b>3.16</b>	2.93

*Note.* It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

**Collegial Leadership.** Collegial Leadership involves treating teachers and staff as professional colleagues, and with openness, egalitarianism, and friendliness, but at the same time setting clear expectations and standards for performance. This subscale consisted of 7 items that addressed the degree to which the principal met the social needs of the faculty and worked toward achieving the goals of the school. The individual item and average subscale scores are shown in the table below.

**Professional Teacher Behavior.** This subscale consisted of 8 items that addressed the degree to which respondents indicated respect for colleagues' competence, commitment to

**Achievement Press.** Achievement press is marked by students who persist, strive to achieve, and are respected by each other and teachers for their academic successes. This subscale consisted of 8 items that described the extent to which Brentwood has set high but achievable academic standards and goals. In addition, this subscale measured the extent to which parents, teachers, and principals exert pressure for high standards and school improvement. The individual item and average subscale scores for Brentwood and for all elementary schools are shown in Table 6.

Table 6. Achievement Press for Brentwood and All Elementary Campuses

Achievement Press	Brentwood			All EL
	2006-2007	2007-2008	2008-2009	2008-2009
<b>3. The school sets high standards for academic performance.</b>	<b>3.67</b>	<b>3.58</b>	<b>3.58</b>	<b>3.53</b>
<b>6. Teachers in this school believe that their students have the ability to achieve academically.</b>	<b>3.54</b>	<b>3.55</b>	<b>3.63</b>	<b>3.40</b>
<b>7. Parents exert pressure to maintain high standards.</b>	2.80	2.67	<b>3.02</b>	2.44
<b>3.02</b>				

**General Climate.** These items measure the extent to which all campus staff are friendly towards each other and work towards clear, common goals. The individual item and subscale averages for Brentwood and for all elementary schools are shown in Table 7.

Table 7. General Climate for Brentwood and All Elementary Campuses

General Climate	Brentwood			All EL
	2006-2007	2007-2008	2008-2009	2008-2009
24. Campus staff are friendly to each other.	<b>3.54</b>	<b>3.40</b>	<b>3.31</b>	<b>3.28</b>
27. Campus staff exhibit pride in their affiliation with the school.	<b>3.39</b>	<b>3.22</b>	<b>3.37</b>	<b>3.17</b>
28. Campus staff are willing to go out of their way to help.	<b>3.31</b>	<b>3.32</b>	<b>3.20</b>	<b>3.18</b>
29. Campus staff accomplish their jobs with enthusiasm.	<b>3.21</b>	<b>3.32</b>	<b>3.14</b>	<b>3.05</b>
30. Campus staff are committed to their jobs.	<b>3.42</b>	<b>3.37</b>	<b>3.32</b>	<b>3.30</b>
37. The goals of my school are made clear.	<b>3.24</b>	<b>3.34</b>	<b>3.21</b>	<b>3.32</b>
<b>General Climate subscale</b>	<b>3.28</b>	<b>3.28</b>	<b>3.26</b>	<b>3.21</b>

*Note.* It is desirable to have a response of at least 3.0; responses of at least 3.0 are noted in bold.

### **SCHOOL SAFETY, BEHAVIOR MANAGEMENT, AND POSITIVE BEHAVIOR SUPPORT**

The next section of the survey addressed the safety of the school environment for students and staff, including the prevalence of undesirable student behavior on campus, staff satisfaction with how student behavior was managed on each campus, and staff familiarity with issues related to PBS.

**Undesirable Student Behaviors.** These items measured staff reports about the frequency of selected undesirable student behaviors on campus. The items were rated on a scale of 0 (*never happens*) to 4 (*happens daily*). The individual item and average subscale scores for Brentwood and for all elementary schools are shown in Table 8. Items with *high* average responses (above



**PBS.** These items were new to the survey in 2008-2009 and addressed staff knowledge and behaviors related to PBS. Response options included *yes*, *no*, *don't know*, and *N/A*. For each