|   | 2011 | 2012 | 2013 |
|---|------|------|------|
| The faculty and leadership have a shared vision.                                  | 91%  | 100% | 96%  |
| Teachers feel comfortable raising issues and concerns that are important to them. | 91%  | 83%  | 85%  |
| The school leadership consistently supports teachers.                             | 94%  | 96%  | 92%  |
|   | 100% | 100% | 85%  |
|   | 97%  | 100% | 96%  |
|   | 94%  | 100% | 84%  |
|   | 88%  | 96%  | 79%  |
|   | 94%  | 100% | 88%  |
|   | 88%  | 92%  | 77%  |
|   | 83%  | 86%  | 86%  |
|   | 91%  | 98%  | 91%  |
|   | *    | *    | 83%  |
|   | *    | *    | 96%  |
|   | *    | *    | 92%  |
|   | *    | *    | 96%  |
|   | *    | *    | 96%  |
|   | *    | *    | 100% |

| The  | school   | leade  | rship | makes   | a s  | ustair | ned  |
|------|----------|--------|-------|---------|------|--------|------|
| effo | rt to ad | ldress | teach | ner con | cerr | is abo | out: |

| effort to address teacher concerns about: |      |      | Norman | ALL<br>EL |
|---|------|------|--------|-----------|
|   | 2011 | 2012 | 2013   | 2015      |
| The use of time in my school              | 91%  | 100% | 92%    |           |
| Facilities and resources                  | 94%  | 96%  | 100%   |           |
| Community support and involvement         | 88%  | 100% | 80%    |           |
| Managing student conduct                  | 94%  | 92%  | 85%    |           |
| Teacher leadership                        | 94%  | 100% | 88%    |           |
| School leadership                         | 91%  | 100% | 88%    |           |
| Professional development                  | 94%  | 100% | 88%    |           |
| Instructional practices and support       | 97%  | 100% | 92%    |           |
| New teacher support                       | 94%  | 100% | 92%    |           |
| Achievement press                         | *    | 95%  | 92%    |           |

|      |      | Norman |      |
|------|------|--------|------|
| 2011 | 2012 | 2013   | 2015 |

| Teachers are trusted to make sound professional decisions about instruction.       | <b>P.S. 18</b> |  |
|--|----------------|--|
| Teachers are relied upon to make decisions about educational issues.               | 92%            |  |
| Teachers are encouraged to participate in school leadership roles.                 | 70%            |  |
| The faculty has an effective process for making group decisions to solve problems. | 83%            |  |
| In this school we take steps to solve problems.                                    | 87%            |  |
| Teachers are effective leaders in this school.                                     | 91%            |  |
| Teachers have an appropriate level of influence on decision making in this school. | 81%            |  |

## **Managing Student Conduct**

|  |      |      | Normar | 1    |      | ALL<br>EL |
|--|------|------|--------|------|------|-----------|
|  | 2011 | 2012 | 2013   | 2014 | 2015 | 2015      |
| Students at this school understand expectations for their conduct.                   | 96%  | 89%  | 95%    | 98%  | 85%  | 93%       |
| Students at this school follow rules of conduct.                                     | 89%  | 69%  | 62%    | 79%  | 66%  | 85%       |
| Policies and procedures about student conduct are clearly understood by the faculty. | 96%  | 95%  | 93%    | 97%  | 88%  | 91%       |
| Administrators consistently enforce rules for student conduct.                       | 96%  | 93%  | 95%    | 88%  | 76%  | 86%       |
| Administrators support teachers' efforts to maintain discipline in the classroom.    | 96%  | 93%  | 95%    | 90%  | 85%  | 90%       |
| Teachers consistently enforce rules for student conduct.                             | 95%  | 91%  | 95%    | 95%  | 89%  | 93%       |
| The faculty work in a school environment that is safe.                               | 96%  | 95%  | 100%   | 90%  | 91%  | 96%       |
| Non-teaching staff consistently enforce rules for student conduct.                   | 93%  | 91%  | 98%    | 90%  | 89%  | 93%       |

Note: All items in this table include responses from teaching and non-teaching staff.

## **Achievement Press**

| Achievement 11033   |      |      | Norma | n    |      | ALL<br>EL |
|---|------|------|-------|------|------|-----------|
|   | 2011 | 2012 | 2013  | 2014 | 2015 | 2015      |
| The school sets high standards for academic performance.                                      | 96%  | 100% | 96%   | 97%  | 100% | 96%       |
| Teachers in this school believe that their students have the ability to achieve academically. | 98%  | 95%  | 89%   | 97%  | 94%  | 96%       |
| Parents exert pressure to maintain high standards.  | 53%  | 54%  | 35%   | 59%  | 55%  | 68%       |
| Achievement is recognized and acknowledged by the school.                                     | 98%  | 100% | 93%   | 100% | 94%  | 93%       |
| Parents press for school improvement.   | 58%  | 47%  | 40%   | 58%  | 63%  | 70%       |
| Students in this school can achieve the goals that have been set for them.                    | 94%  | 95%  | 93%   | 97%  | 97%  | 95%       |
| Students respect others who get good grades.  | 93%  | 81%  | 84%   | 91%  | 90%  | 93%       |
| Students seek extra work so they can get get good grades.                                     | 56%  | 60%  | 46%   | 58%  | 67%  | 62%       |
| Students try hard to improve on previous work.  | 81%  | 61%  | 62%   | 74%  | 76%  | 83%       |
| The learning environment is orderly and serious. +  | 93%  | 88%  | 91%   | 87%  | 83%  | 91%       |

Note. +Item includes responses from teaching and non-teaching staff.

| Instructional Practice and  |      |      |       |      |      | 1         |
|---|------|------|-------|------|------|-----------|
| Support   |      |      | Norma | n    |      | ALL<br>EL |
|   | 2011 | 2012 | 2013  | 2014 | 2015 | 2015      |
| Teachers in this school use assessment data to inform their instruction.  | 97%  | 100% | 96%   | 100% | 100% | 99%       |
| Teachers work in professional learning communities to develop and align instructional practices.  | 79%  | 88%  | 92%   | 100% | 97%  | 94%       |
| Provided supports (i.e., instructional coaching, professional learning communities, etc.) translate to improvements in instructional practices by teachers. | 94%  | 96%  | 96%   | 96%  | 88%  | 92%       |
| Teachers are encouraged to try new things to improve instruction.   | 91%  | 96%  | 96%   | 96%  | 85%  | 93%       |
| Teachers at my school are assigned classes that maximize their likelihood of success with students.   | 77%  | 87%  | 92%   | 91%  | 90%  | 81%       |
| Teachers have autonomy to make decisions about instructional delivery (i.e., pacing, materials and pedagogy).   | 79%  | 71%  | 80%   | 70%  | 84%  | 84%       |

| Community Support and  |      |      |        |      |      | 1         |
|--|------|------|--------|------|------|-----------|
| Engagement   |      |      | Norman | 1    |      | ALL<br>EL |
|  | 2011 | 2012 | 2013   | 2014 | 2015 | 2015      |
| Parents/guardians are influential decision makers in this school.  | 50%  | 43%  | 50%    | 62%  | 69%  | 78%       |
| This school works directly with parents/guardians to improve the educational climate in students' homes. | 78%  | 78%  | 78%    | 85%  | 90%  | 89%       |
| This school maintains clear, two-way communication with the community.                                   | 88%  | 88%  | 91%    | 91%  | 91%  | 93%       |
| This school does a good job of encouraging parent/guardian involvement.                                  | 88%  | 91%  | 85%    | 88%  | 83%  | 92%       |
| Teachers provide parents/guardians with useful information about student learning.                       | 97%  | 100% | 89%    | 97%  | 97%  | 97%       |
| Parents/guardians know what is going on in this school.  | 91%  | 78%  | 85%    | 90%  | 84%  | 90%       |
| Parents/guardians support teachers, contributing to their success with students.                         | 65%  | 64%  | 69%    | 81%  | 80%  | 84%       |
| Community members support teachers, contributing to their success with students.                         | 83%  | 86%  | 86%    | 81%  | 87%  | 89%       |
| The community we serve is supportive of this school.   | 75%  | 83%  | 86%    | 84%  | 87%  | 91%       |

|  | 76% |
|--|-----|
|  | 83% |
| Professional learning opportunities are aligned with the school's improvement plan.  | 92% |
| Professional development is differentiated to meet the needs of individual teachers. | 88% |
|  | 88% |
|  | 88% |
|  | 76% |

## **Facilities and Resources**

|   |      |     | Norman | ALL<br>EL |
|---|------|-----|--------|-----------|
|   |      |     |        |           |
| Teachers have sufficient access to appropriate instructional materials.   | 82%  | 73% | 81%    | '         |
| Teachers have sufficient access to instructional technology, including computers, printers, software and Internet access. | 76%  | 77% | 81%    |           |
| Teachers have sufficient access to office equipment and supplies such as copy machines, paper, pens, etc.                 | 85%  | 68% | 80%    |           |
| Teachers have sufficient training and support to fully utilize the available instructional technology.                    | 88%  | 54% | 67%    |           |
| Teachers have sufficient access to a broad range of professional support personnel.                                       | 100% | 77% | 92%    |           |
| The physical environment of classrooms in this school supports teaching and learning.+                                    | 85%  | 93% | 74%    |           |
| The school environment is clean and well maintained.+   | 96%  | 96% | 95%    |           |
| Teachers have adequate space to work productively.  | 76%  | 77% | 88%    |           |

Note. +Includes responses from 544544pg 2644p 544546 staff. Teachers have 1813 Tc -0.0013 Tw 0 -1.202iefn te v.32 TD (68